DATE: January 6, 2020

TO: Planning, Policy and Legislation Committee

FROM: Saravana Suthanthira, Principal Transportation Planner
Chris Marks, Associate Transportation Planner

SUBJECT: Congestion Management Program 2019 Multimodal Performance Report Update

Recommendation

This item is to provide the Commission with an update on the Congestion Management Program 2019 Multimodal Performance Report. This item is for information only.

Summary

Each year, Alameda County Transportation Commission (Alameda CTC) prepares a summary of the state of the transportation system within Alameda County, tracking a series of key performance metrics for the countywide multimodal transportation system. The attached six fact sheets (Attachments A-F) distill key countywide trends and inventory county transportation assets. Alameda CTC tracks performance measures including overall commuting patterns, demand factors, and roadway, transit, biking and walking performance, and goods movement. The measures are designed to be aligned with the goals of the Alameda Countywide Transportation Plan (CTP) and the Congestion Management Program (CMP). The Performance Report (comprised of the six attached fact sheets), together with the Alameda CTC’s other transportation system monitoring efforts, are critical for assessing the success of past transportation investments and illuminating transportation system needs.

Background

The Performance Report is one of several performance monitoring documents produced by the Alameda CTC. The emphasis of the performance report is county-level analysis using existing, observed data that can be obtained on an annual basis. The Performance Report complements other monitoring efforts such as biennial multimodal monitoring which assess the performance of specific modes at a more detailed level. The Performance Report also satisfies one of the five legislatively mandated elements of the CMP that the Alameda CTC must prepare as a Congestion Management Agency. The 2019 Performance Report includes data for the most recently available reporting period, which is typically calendar year 2018 or fiscal year 2018-19. Because publication of some data sources lags preparation of the report, some data used are prior to the 2019 reporting period.
Key Findings

**Economic growth continued:** Unemployment in the Bay Area hit a historic low in November, 2019 (2.2 percent). While Alameda County has continued to add jobs and residents each year since the end of the recession, population growth has begun to slow down. Most growth occurred in eastern Alameda and Contra Costa Counties, and just outside the Bay Area in places like western San Joaquin County which grew 2.5 percent in 2018, compared to San Francisco, San Mateo, and Santa Clara counties which all grew by just 0.3 percent.

**Commutes getting longer:** The average one-way commute time for Alameda County residents is nearly 35 minutes—up from just 27 minutes in 2010. That means the average commuter spends more than 30 additional hours per year commuting, each way, now than in 2010. Additionally, almost 20 percent of commuters now spend more than an hour commuting each way, while less than 10 percent made such a lengthy commute in 2010.

**Commuters continue to shift away from driving alone:** Alameda County’s commute patterns continued to be increasingly multimodal. Alameda County remains the second most multimodal county in California with 16 percent riding transit, and 5 percent walking or biking—however 61 percent of commuters still drive alone.

**Total collisions continue to climb:** Total collisions increased by 28 percent between 2013 and 2017. Fatal and severe collisions also increased by 17 percent in that time. Pedestrians and cyclists continue to make up a disproportionate percent of injury collisions, and particularly fatal and severe collisions.

**Total annual transit ridership has stabilized and shown signs of growth:** Total annual transit ridership in Alameda County has not fully recovered to its high of 99 million trips in 2015. However, after dropping 5 percent between 2015 and 2017, annual ridership has started to grow again, albeit slowly. BART ridership has stabilized and bus operators like Alameda-Contra Costa Transit District (AC Transit) and the Livermore Amador Valley Transit Agency (LAVTA) have seen some growth, especially in FY 2018-2019, with more expected in the coming fiscal year.

**Fiscal Impact:** There is no fiscal impact. This is an information item only.

**Attachments:**

A. Transportation System Fact Sheet  
B. Transit System Fact Sheet  
C. Freeways System Fact Sheet  
D. Highways, Arterials, and Major Roads Fact Sheet  
E. Goods Movement Fact Sheet  
F. Active Transportation Fact Sheet
Alameda County’s Multimodal Transportation Network

Alameda County’s rich and multimodal transportation network of roadways, rail, transit, paratransit, and biking and walking facilities allows people and goods to travel within the county and beyond. Today, population growth and a booming economy have increased travel demand and congestion significantly, and Alameda CTC continues to develop and deliver projects to expand travel choices and improve access and efficiency.

GROWING COMMUTER TRAVEL DEMAND

Alameda County’s multimodal transportation system accommodates a significant share of the San Francisco Bay Area’s commuter travel. Roughly one-third of regional commutes involve Alameda County in some way, either traveling within, to, from, or through Alameda County. Alameda County residents commute to work using various transportation modes, and non-driving modes are growing. Between 2010 and 2018, for every new solo driver, four people began using transit, walking, biking, or telecommuting.

The map below shows the freeways, major roadways and transit routes in Alameda County’s transportation network.
Alameda County Roadways Are the Most Congested in the Bay Area

Alameda County’s roadway network includes freeways, highways, arterials, collectors, local roads, bridges, tunnels, as well as a growing network of carpool and express lanes. It includes some of the most heavily-used and congested roads in the region.

- **Six of 10 interstates** in the Bay Area pass through Alameda County.
- **42 million miles traveled daily** on Alameda County roads, almost one-quarter of all travel for the entire Bay Area.
- **Almost one-quarter of freeway miles are congested** with speeds below 30 mph at the p.m. peak.

**Congested Roadways:**

<table>
<thead>
<tr>
<th>most congested corridors</th>
<th>Half of top 10 in Bay Area</th>
</tr>
</thead>
<tbody>
<tr>
<td>35 minute average commute</td>
<td>5th longest in the Bay Area</td>
</tr>
</tbody>
</table>

**BAY AREA TRIPS**

Alameda County supports 33 percent of regional commute trips, despite having only 21 percent of the regional population. Nearly one-fifth of these trips are pass-through.

**Data source:** MTC Vital Signs, Bay Area Freeway Locations with Most Weekday Traffic Congestion, 2017.
Transit Improves Mobility in Congested Corridors

Transit is a critical travel mode for improving mobility throughout the county, particularly on our most congested corridors. Alameda County has one of California’s most transit-rich environments.

**Alameda County Transportation System Fact Sheet**

**ACTIVE TRANSPORTATION**

Alameda County’s temperate weather provides a highly-supportive environment for active transportation.

- Bikes and pedestrians account for 10 percent of total collisions, but 45 percent of fatal and severe collisions.
- 6 percent of Alameda County residents walk or bike to work.
- 65 percent of pedestrian and almost 60 percent of bike collisions occurred on just 4 percent of roads.

**TRIP SHARE**

Alameda County has the second highest transit commute mode share in the state.

**ALAMEDA COUNTY TRANSIT FACTS:**

- **BART:**
  - 22 of 48 BART stations are in Alameda County
  - 150,000 people board BART every weekday in Alameda County
  - 1 in 3 BART riders board trains in Alameda County
  - More than 100 new cars have joined a fleet of 650 legacy cars

- **Bus:**
  - Three bus operators service 170 routes and over 1,500 route-miles
  - 160,000 people board buses every weekday
  - 1.8 million hours of bus service were provided by operators last year
  - Transbay bus ridership grew 12 percent in the last three years

- **Rail and Ferry:**
  - Three commuter rail operators serve 10 stations
  - 2.8 million people boarded commuter trains and ferries in 2019
  - Three ferry terminals serve 10,000 commuters each weekday

**ALAMEDA COUNTY GOODS MOVEMENT FACTS:**

- 1.5 million tons of air freight move through Oakland International Airport annually
- 123 freight rail miles and 131 public at-grade mainline crossings are located here
- 2.5 million containers annually shipped and received by the Port of Oakland
- 8th busiest port in the United States by container throughput
- 20,000 trucks per day travel I-580, more than on any other road in the Bay Area
- 110 miles of the National Highway Freight Networks are in Alameda County

**Alameda County: Goods Movement Hub**

Alameda County is the goods movement hub of Northern California. One-third of all jobs in Alameda County depend on goods movement, which is essential to the vibrancy of the regional economy and generates tax revenues to support crucial public investments.
Transportation System Challenges and Opportunities

Alameda County’s multimodal transportation system faces increasing demand from a growing population of 1.66 million, congestion on freeways and arterial corridors, safety issues, and greenhouse gas emissions. Strategic infrastructure investments expand access and mobility, accommodate travel demand and provide more flexibility on different modes that can reduce emissions.

**CHALLENGES**

Alameda County roads experience a disproportionate amount of regional congestion. Alameda County has five of the top 10 most congested corridors and 31 percent of the Bay Area’s congestion-related vehicle delay. Congestion on freeway corridors also significantly impacts the movement of goods.

Approximately one-third of regional commuter trips involve Alameda County in some way, although Alameda County only has 21 percent of the region’s population.

Alameda County has the second fastest population growth rate in the Bay Area over the last decade leading to increased travel demand on the already congested system.

Although commute patterns have become more multimodal over the last decade, most trips (61 percent) are still made in single-occupancy vehicles.

The goods movement hub in the region, Alameda County has the highest volumes of truck and freight rail traffic due to the Port of Oakland, major rail lines, and designated highway freight corridors.

**OPPORTUNITIES**

Alameda County is served by a rich multimodal transportation system which can be leveraged to increase the efficiency and throughput of the existing infrastructure for all modes and to expand transportation opportunities in more modes.

Express lanes increase the efficiency of our transportation system, by taking advantage of existing capacity to reduce peak-hour congestion. Alameda County already has 39 miles of express lanes and more in the project pipeline.

Alameda County has strong connections to national and international trade markets through the Port of Oakland and the Northern California megaregion. Plans at the Port of Oakland include increasing the share of goods transported by rail, which, if realized, could reduce the number of truck trips on congested roads.
Alameda County: Central Hub of Bay Area Transit

Alameda County is one of California’s and the nation’s most transit-rich, multimodal environments — with the second highest transit commute mode share in the state. Public transit plays a vital role in Alameda County’s transportation network. Alameda County’s seven major transit operators carried 96 million passenger trips in 2019.

EMISSIONS REDUCTION

Transportation is the single largest contributor of emissions. Shifting the balance from single-driver cars to transit and other modes can help reduce emissions (both greenhouse gases and air pollutants) and enhance the quality of life and the environment in Alameda County.

ACCESS AND MOBILITY FOR EVERYONE

Transit provides access to work, school, medical appointments, and other important destinations. Widespread access to high quality transit service expands individual travel choice and helps meet growing travel demand.
Public Transit Providers Serving Alameda County

Seven transit agencies operate heavy rail, commuter rail, bus, ferry, and automated guideway services in Alameda County. Operational highlights from the fiscal year 2018-2019 appear below. Annual numbers reflect statistics for Alameda County only, unless otherwise noted.

<table>
<thead>
<tr>
<th><strong>SF BAY FERRY</strong></th>
<th><strong>BART</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>10,000 weekday riders*</td>
<td>150,000 average weekday riders</td>
</tr>
<tr>
<td>1.8 million annual riders</td>
<td>44 million annual riders, 46% of annual countywide transit ridership</td>
</tr>
<tr>
<td>11,500 hours of ferry service</td>
<td>1.0 million hours of train car service</td>
</tr>
<tr>
<td>57% fare box recovery ratio*</td>
<td>61% fare box recovery ratio*</td>
</tr>
<tr>
<td>15 ferries,* serving three terminals</td>
<td>22 of 48 stations are in Alameda County</td>
</tr>
<tr>
<td></td>
<td>103 of 243 route miles</td>
</tr>
<tr>
<td></td>
<td>More than 100 new cars*</td>
</tr>
<tr>
<td></td>
<td>90% on-time performance</td>
</tr>
<tr>
<td></td>
<td>* Systemwide.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>CAPITAL CORRIDOR</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>1.8 million total annual riders*</td>
</tr>
<tr>
<td>7.0 million miles of train car service*</td>
</tr>
<tr>
<td>60% system operating ratio*</td>
</tr>
<tr>
<td>87 of 342 route miles</td>
</tr>
<tr>
<td>89% on-time performance*</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>AC TRANSIT</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>154,000 average weekday riders</td>
</tr>
<tr>
<td>47 million annual riders, 51% of countywide annual transit ridership</td>
</tr>
<tr>
<td>3rd largest transit provider in the Bay Area</td>
</tr>
<tr>
<td>1.8 million hours of bus service</td>
</tr>
<tr>
<td>15% fare box recovery ratio*</td>
</tr>
<tr>
<td>1,300 route miles on 151 routes</td>
</tr>
<tr>
<td>640 buses*</td>
</tr>
<tr>
<td>10.3 mph average bus speed</td>
</tr>
<tr>
<td>72% on-time performance*</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>ACE</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>510,000 total annual riders</td>
</tr>
<tr>
<td>2,000 average weekday riders</td>
</tr>
<tr>
<td>500,000 hours of train car service</td>
</tr>
<tr>
<td>56% fare box recovery ratio*</td>
</tr>
<tr>
<td>90 of 172 route miles</td>
</tr>
<tr>
<td>81% on-time performance*</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>UNION CITY TRANSIT</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>1,000 average weekday riders</td>
</tr>
<tr>
<td>264,000 total annual riders</td>
</tr>
<tr>
<td>40,000 hours of bus service</td>
</tr>
<tr>
<td>7% fare box recovery ratio</td>
</tr>
<tr>
<td>105 route miles on eight routes</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>WHEELS (LAVTA)</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>6,000 average weekday riders</td>
</tr>
<tr>
<td>1.7 million total annual riders</td>
</tr>
<tr>
<td>125,000 hours of bus service</td>
</tr>
<tr>
<td>17% fare box recovery ratio</td>
</tr>
<tr>
<td>300 route miles on 14 routes</td>
</tr>
<tr>
<td>84% on-time performance</td>
</tr>
</tbody>
</table>

* Systemwide.
Transit System Performance 2019

Over the last decade, total annual ridership in Alameda County had remained strong, primarily due to population and job growth. After stumbles in 2016 and 2017, total ridership has stabilized for nearly all operators in 2018 and 2019 with growth for five of the seven major operators.

Transit ridership has remained strong in commuters markets — especially the transbay corridor.

Total annual transit ridership grew in 2019
Alameda County has the second highest share of residents who commute by transit in the state — second only to San Francisco — most of these trips are on BART or a bus. Many fewer trips are carried by commuter rail and ferries, but they are growing fast.

Cost of providing transit service rising
Congestion on arterials for buses, strongly-peaked demand, and rising maintenance and labor costs have increased the overall cost of providing service for most operators over the last decade.

Service utilization decreased as costs increase
AC Transit and BART both expanded service significantly over the last decade, combined with overall sagging ridership over the last four years, the cost per trip for the major operators has increased significantly. In 2019, however, that trend showed signs it may reverse, as overall ridership improves.
Transit System Challenges and Opportunities

Alameda County’s transit operators are at a critical juncture. Inter-county services, especially in heavily congested and capacity-constrained parts of the system like the Transbay Corridor, have stayed competitive and attracted new riders. However, these systems are suffering from overcrowding. At the same time, local transit operators struggle to provide competitive service on increasingly congested roadways and are also faced with competition from a new range of on-demand mobility services.

**CHALLENGES**

**Speed, frequency, and reliability:** Many buses operate on congested roadways and struggle to stay on time and operate at competitive speeds.

**Poor transit system integration:** There are multiple transit systems in Alameda County, each with its own fare structure, ticketing system, and information, which can lead to confusion for passengers.

**High need for reinvestment in aging systems:** Even with the integration of the new trains, BART has the oldest fleet of all major metropolitan transit providers in the United States. The average age of the fleet is 15 years older than the typical useful life of the trains. AC Transit stops and shelters are also old and declining in quality.

**Increasing competition from new mobility services:** The emergence of companies like Uber and Lyft appear to have coincided with declining transit ridership nationwide. These companies present both challenges as well as opportunities, particularly regarding first- and last-mile connections to transit.

**OPPORTUNITIES**

**Strong transit market in Alameda County:** Alameda County has many strong transit markets due to local land use patterns, demographics, and projected growth. Transit has a real potential to be a competitive choice over driving, with better performance relative to personal cars.

**Growing Transbay market:** Transit trips by bus, ferry, and BART between Alameda County and San Francisco have grown over the last decade. Transit demand is only expected to increase, so this represents an opportunity for strategic investment in Transbay services to support growing ridership.

**New funding and opportunity for investment:** Investments that improve transit reliability, speed, and quality, especially on major travel corridors, will improve transit performance and competitiveness, making it a more attractive choice. This can help maintain current riders and attract new riders.

**System integration:** Clipper 2.0 presents an opportunity to create a seamless network, perhaps for the entire Bay Area. This integration is necessary to take full advantage of Alameda County’s rich transit network and diverse operators.
Highways, arterials, and major roads are important connectors for both goods and people making local and regional trips. Many of these roads serve multiple users, including bicycles, pedestrians, cars, public transit, trucks and emergency vehicles. They connect communities to employment, activity centers, and other important destinations.

**IMPORTANCE OF HIGHWAYS, ARTERIALS, AND MAJOR ROADS**

**Support all transportation modes:** Alameda County’s roadway network provides critical connectivity for cyclists, pedestrians, transit riders, trucks and cars.

**Provide direct access to housing, employment, and activity centers:** Arterials and major roads are the critical link between the regional and local transportation networks. They provide connections to home, work and almost every other destination.

**Support growth of jobs and housing:** Highways, arterials and major roads support existing land uses, and can provide opportunities to support planned land uses.

**Continuous and connected network for all modes:** Local governments, limited by the existing right-of-way, cannot increase vehicle capacity to keep pace with demand. Instead, cities are increasing overall person-throughput by designing streets to be safe and convenient for all modes, each of which should have a complete, continuous and connected network available.

---

**At-a-Glance:**

3,978 total miles of roadways in Alameda County include:

- 70 miles on 11 highways
- 1,200 miles of arterials and 2,700 miles of major local roads
## Alameda County Highway Inventory

<table>
<thead>
<tr>
<th>Highways</th>
<th>State Route</th>
<th>Cities</th>
<th>Direction</th>
<th>Highway Miles</th>
<th>Peak Daily Volume</th>
<th>Average AM Peak Period Auto Speed*</th>
<th>Average PM Peak Period Auto Speed*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ashby Ave</td>
<td>SR-13</td>
<td>Berkeley</td>
<td>E/W</td>
<td>3.8</td>
<td>30,500 at Domingo Ave</td>
<td>21.8</td>
<td>16.7</td>
</tr>
<tr>
<td>Doolittle Dr, Otis Dr,</td>
<td>SR-61</td>
<td>Alameda</td>
<td>N/S</td>
<td>5.7</td>
<td>41,500 at Alameda-San Leandro Bridge</td>
<td>22.3</td>
<td>22.6</td>
</tr>
<tr>
<td>Broadway, Encinal Ave,</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Central Ave, Webster St</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>42nd Ave</td>
<td>SR-77</td>
<td>Oakland</td>
<td>E/W</td>
<td>0.4</td>
<td>21,800 at I-880</td>
<td>19.2</td>
<td>22.3</td>
</tr>
<tr>
<td>Niles Canyon, Thornton</td>
<td>SR-84</td>
<td>Fremont/Pleasanton</td>
<td>E/W</td>
<td>21.9</td>
<td>71,000 at Thornton Ave/Paseo Padre Pkwy</td>
<td>34.2</td>
<td>33.9</td>
</tr>
<tr>
<td>Ave, Fremont Ave, Peralta</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ave, Mowry Ave</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foothill Ave, Jackson St</td>
<td>SR-92</td>
<td>Hayward</td>
<td>E/W</td>
<td>3.4</td>
<td>48,000 at Santa Clara St</td>
<td>23.4</td>
<td>18.5</td>
</tr>
<tr>
<td>Davis St</td>
<td>SR-112</td>
<td>San Leandro</td>
<td>E/W</td>
<td>1.8</td>
<td>55,000 at I-880</td>
<td>16.3</td>
<td>13.8</td>
</tr>
<tr>
<td>San Pablo Ave</td>
<td>SR-123</td>
<td>Albany/Berkeley</td>
<td>N/S</td>
<td>5.2</td>
<td>27,500 at Alameda/Contra Costa Line</td>
<td>18.4</td>
<td>15.3</td>
</tr>
<tr>
<td>Emeryville/Oakland</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>International Blvd/</td>
<td>SR-185</td>
<td>Oakland/Oakland</td>
<td>N/S</td>
<td>9.7</td>
<td>25,500 at 44th Ave</td>
<td>18.7</td>
<td>16.4</td>
</tr>
<tr>
<td>East 14th</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mission Blvd</td>
<td>SR-238</td>
<td>Hayward/Union City</td>
<td>N/S</td>
<td>29.3</td>
<td>32,500 at SR-84</td>
<td>27.1</td>
<td>24.9</td>
</tr>
<tr>
<td>Fremont</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Webster/Posey Tubes</td>
<td>SR-260</td>
<td>Alameda/Oakland</td>
<td>N/S</td>
<td>1.4</td>
<td>30,000 on entire route</td>
<td>25.3</td>
<td>26.2</td>
</tr>
<tr>
<td>Mission Blvd</td>
<td>SR-262</td>
<td>Fremont</td>
<td>E/W</td>
<td>1.6</td>
<td>78,000 at I-680</td>
<td>31.9</td>
<td>26.5</td>
</tr>
</tbody>
</table>

* Directional miles of LOS-F as defined in Alameda CTC 2018 LOS Monitoring Report page 18.

### ARTERIALS AND MAJOR ROADS

Alameda CTC has a designated Congestion Management Program network, which evaluates roadway performance every two years. This information is reported in charts and graphs as part of this fact sheet.

### LOCAL ROADS

Local jurisdictions manage a network of about 3,500 miles of roads and report their condition to the Metropolitan Transportation Commission annually, which is captured in the Pavement Condition Index (PCI).
Arterial and Road Performance

In 2018, even as congestion on freeways stabilized, congestion on arterial roads continued to build. This may be the result of chronic congestion on freeways, as motorists seek out new routes using arterial roads.

Auto travel speeds are declining.

Morning and afternoon peak travel speeds on arterials both decreased about 15 percent in the last four years. Travel speeds on arterial roads continued to fall in 2018 even as speeds on freeways and highways remained stable.

Bus transit speeds are falling.

Most bus operator’ speeds dropped for the third consecutive year. Building congestion on arterial roads has slowed buses and trucks. This has contributed to rising operating costs. In 2019, commercial bus speeds improved for AC Transit for the first time since 2007. However, average speeds for AC Transit and LAVTA are down around 10 percent since 2010.

Road conditions are stable.

Countywide, PCI has remained stable over the last decade, matching the Bay Area average. In 2018, some of the worst performing jurisdictions, Berkeley and Oakland, improved the most.
Challenges and Opportunities for Major Roads

Highways, arterials, and major roads serve a unique role as a connector between the regional and local transportation systems and directly link to local land uses (commercial and residential corridors). They must facilitate throughput for all modes and support local land use.

**CHALLENGES**

**Demand for roadway use is rising:** Regional economic and population growth have increased demand for goods and services, and a variety of users, including cars, transit, bikes and trucks are competing to access the same roads.

**Trip Diversion:** Widespread congestion on freeways diverts trips onto adjacent arterials and local roads. The proliferation of wayfinding apps has exacerbated this problem, opening more local roads to cut-through traffic.

**OPPORTUNITIES**

**Complete streets:** Consistent with state legislation, every city in Alameda County has adopted complete streets policies, which ensure that all projects, including basic street repaving, will look for opportunities to improve biking, walking and transit.

**Multimodal Arterial Plan:** The Countywide Multimodal Arterial Plan provides a roadmap for a future with improved mobility for all modes on a continuous and connected network, which can increase the efficiency and throughput of the entire transportation system.

**Reducing conflict through design:** Thoughtful facility design, operation, and maintenance can increase efficiency by reducing auto and transit delay and improve safety for all modes by reducing the severity of collisions. This promotes public health and creates vibrant local communities.

**Advanced technologies:** Emerging technologies can improve the operational efficiency of roadways while also supporting alternative...
Alameda County’s Freeway System Connects the Region

As the geographic center of the San Francisco Bay Area, Alameda County connects the region with an extensive freeway network of almost 140 miles on six Interstates and four state routes. These freeways provide critical mobility for millions of commuters each day, and they are some of the most heavily-used and congested roads in the entire Bay Area.

Alameda County’s freeways also facilitate the movement of more goods than any other county in the Bay Area. The freeway network includes 96 miles of managed lanes (carpool and express lanes), which extend the overall capacity of the network.

**IMPORTANCE OF FREEWAYS**

Alameda County’s freeways are key regional and interregional connectors.

- **The freeway network carries goods** between the Port of Oakland, the region, and domestic markets beyond.
- **The county’s freeways carry the most pass-through trips** in the region i.e., trips with origins and destinations outside Alameda County.

**MANAGED LANES**

Alameda County has express lanes on I-580, I-680, with more under construction on I-880 as well. These lanes are free for carpools, buses and motorcycles, and available to those driving alone for a fee based on distance and demand at peak hours. Express lanes in Alameda County have been shown to improve overall performance where after studies have been conducted.

Alameda County has another 47 miles of carpool lanes. These lanes are free to high-occupancy vehicles (at least two or three persons per vehicle) and off-limits to single-occupancy vehicles during peak hours.
## Alameda County Freeway Inventory

<table>
<thead>
<tr>
<th>Freeway</th>
<th>Direction</th>
<th>Freeway Length*</th>
<th>Express Lanes</th>
<th>Peak Daily No. of Vehicles</th>
<th>Severe Vehicle Delay (hours per day)</th>
<th>AM Congested Miles** (morning peak)</th>
<th>PM Congested Miles** (afternoon peak)</th>
</tr>
</thead>
<tbody>
<tr>
<td>I-80</td>
<td>N/S</td>
<td>8.0</td>
<td>–</td>
<td>275,000 vehicles at SR-13</td>
<td>11,519</td>
<td>6.0</td>
<td>11.2</td>
</tr>
<tr>
<td>I-238</td>
<td>E/W</td>
<td>2.5</td>
<td>–</td>
<td>155,000 vehicles at I-580</td>
<td>94</td>
<td>2.5</td>
<td>–</td>
</tr>
<tr>
<td>I-580</td>
<td>E/W</td>
<td>46.7</td>
<td>yes</td>
<td>254,000 vehicles at SR-13, Oakland</td>
<td>9,176</td>
<td>8.1</td>
<td>17.5</td>
</tr>
<tr>
<td>I-680</td>
<td>N/S</td>
<td>21.3</td>
<td>yes</td>
<td>172,000 vehicles at I-580, Pleasanton</td>
<td>7,730</td>
<td>4.0</td>
<td>9.6</td>
</tr>
<tr>
<td>I-880</td>
<td>N/S</td>
<td>35.3</td>
<td>–</td>
<td>277,000 vehicles at A Street, Hayward</td>
<td>19,456</td>
<td>19.2</td>
<td>19.2</td>
</tr>
<tr>
<td>I-980</td>
<td>E/W</td>
<td>2.5</td>
<td>–</td>
<td>134,000 vehicles at I-580, Oakland</td>
<td>60</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>SR-13</td>
<td>N/S</td>
<td>5.9</td>
<td>–</td>
<td>83,000 vehicles at Broadway Terrace</td>
<td>640</td>
<td>1.1</td>
<td>3.0</td>
</tr>
<tr>
<td>SR-24</td>
<td>E/W</td>
<td>3.5</td>
<td>–</td>
<td>173,000 vehicles at Caldecott Tunnel</td>
<td>2,269</td>
<td>–</td>
<td>4.5</td>
</tr>
<tr>
<td>SR-84</td>
<td>E/W</td>
<td>6.2</td>
<td>–</td>
<td>76,000 vehicles at I-880</td>
<td>180</td>
<td>5.1</td>
<td>1.2</td>
</tr>
<tr>
<td>SR-92</td>
<td>E/W</td>
<td>8.4</td>
<td>–</td>
<td>125,000 vehicles at I-880, Hayward</td>
<td>1,400</td>
<td>1.9</td>
<td>–</td>
</tr>
</tbody>
</table>

*Centerline miles; **Directional miles of LOS-F with average speeds below 35 mph.

### CONGESTED FREEWAY SEGMENTS IN ALAMEDA COUNTY IN 2018

- **Alameda County**
- **Alameda**
- **Berkeley**
- **Emeryville**
- **Piedmont**
- **Oakland**
- **Hayward**
- **Union City**
- **Fremont**
- **Newark**
- **Union City**
- **Dublin**
- **Livermore**

**Legend**
- Congested Freeway Segment

[Map Image]
Freeway System Performance

After peaking in 2016, congestion declined slightly in 2018. Average freeway speeds stayed stable—improving 1.2 mph—and the number of congested freeway-miles decreased. Despite the recent incremental improvement, freeways remain far more congested today than they were a decade ago, and commute durations have continued to rise.

Freeway speeds increased slightly in 2018, after a multi-year decline, but remain below recession-era highs. While average speeds improved, about one-quarter of the freeway network is still congested during the afternoon peak-period. This consistent congestion can be attributed to a growing population, a booming economy and related job growth.

Commute times rising. Commutes have continued to get longer, even as freeway speeds have stabilized in Alameda County. Compared to 2010, there are also four times as many supercommuters (90+ minutes).

Total collisions and fatal and severe collisions continue to rise. Total collisions and fatal and severe collisions have both increased by roughly one third since the end of the recession.
Freeway System Challenges and Opportunities

As the geographic center of the Bay Area, Alameda County’s extensive freeway network has experienced consistent congestion due to population and job growth, housing demand and an increasing number of commuters. Strategic improvements are underway or planned, which present the opportunity to increase overall network throughput and promote the use of alternative transportation modes.

**CHALLENGES**

*As the region’s freeway network hub*, Alameda County experiences a disproportionately high share of the region’s congestion.

*Alameda County freeways carry a high number of commuters* traveling either to, from or through Alameda County. Although only 21 percent of the Bay Area’s population lives in Alameda County, it hosts one in three commutes regionwide.

*The absolute number of drive-alone trips* and vehicle miles traveled are increasing.

*Congestion across more of the network* remains severe, despite recent incremental improvements.

**OPPORTUNITIES**

*Using local sales tax dollars and other regional, state and federal funds*, Alameda CTC funds operational improvements and limited strategic improvement projects on the county’s freeways, many of which are already underway, and more are planned. Many of these projects are on major freight corridors and benefit goods movement.

*Working with partners at all levels*, Alameda CTC is maximizing existing capacity. As most freeways are built out, and the options for improvements are limited, Alameda CTC is working with partners at all levels of government to explore opportunities to maximize use of existing capacity through improved operations and to promote use of alternative modes on Alameda County’s major local roads.

*Although the absolute number of commuters who drive alone has increased* since 2000, the drive-alone mode share has fallen almost 10 percent since that time.

*Increasing the number of managed lanes* facilitates carpool expansion, offers excess capacity at the appropriate marginal cost, and provides the opportunity to reinvest revenues into the corridors.

---

Data sources:

2016 Level of Service Monitoring Report, 2016 Performance Report, Alameda CTC.
Alameda County Goods Movement – Critical to a Strong Economy

Alameda County enjoys one of the most strategic trade locations in the world. The San Francisco Bay Area and all of Northern California rely on the county’s connections to both international and domestic markets including the Port of Oakland, Oakland International Airport, and a robust network of rail, roads, and highways.

Goods movement drives Alameda County’s economy: about one-third of all jobs are goods movement-dependent.

GOODS MOVEMENT SYSTEM

Global gateways are essential entry and exit points that move high volumes of goods between domestic and international markets.

Facilities:
- Port of Oakland
- Oakland International Airport

Interregional and intraregional corridors: Freeways, highways, and rail subdivisions are the conduits linking Alameda County and the rest of the Bay Area to domestic markets.

Facilities:
- Freeways and Highways
- Rail Network

Local streets and arterials connect goods to and from their final origins and destinations. Arterial truck routes often serve as alternatives to congested freeways for regional truck trips and serve local businesses. Farm-to-market trips in rural parts of the county are vital to local goods movement. As e-commerce grows, direct parcel delivery activity to commercial and residential areas is also growing.

GOODS MOVEMENT SNAPSHOT:

- The Port of Oakland handles 99 percent of container volume for Northern California and is the eighth busiest port in the nation by volume.
- The Oakland Airport handles more air freight than all other Bay Area airports combined.
- Alameda County’s rail, freeway, and highway systems carry goods to their final destinations.
- 30 percent of jobs in Alameda County are goods movement-dependent.
- $953 billion in freight currently flows through Northern California. $2.4 trillion is expected by 2040.

International trade is the fastest growing element of goods movement in Alameda County. 2018 was the first year exports exceeded imports.
Global Gateway: Moving Bay Area Goods

**PORT OF OAKLAND**
The Port of Oakland is a global gateway for goods movement that the rest of Northern California relies on to bring goods to and from international and domestic markets. The Port handles more than 99 percent of the containerized goods moving through Northern California and is the only major container port in the Bay Area.

**OAKLAND INTERNATIONAL AIRPORT**
Oakland International Airport is a critical component of the goods movement system in Alameda County; it is the second busiest domestic air freight airport in the state, home to a major FedEx hub, and critical for high-value goods movement shipments and the growing e-commerce sector.

**RAIL FREIGHT NETWORK**
Alameda County has two Class I rail carriers: Union Pacific (UP) and BNSF Railway. Many passenger rail services also operate on the same rail corridors.

In addition to rail lines, Alameda County has two intermodal terminals: UP’s Railport — Oakland and BNSF’s Oakland International Gateway. These terminals handle cargo to and from the Port of Oakland and domestic cargo.

**HIGHWAY FREIGHT NETWORK**
Key interregional and intraregional truck corridors in Alameda County include I-80, I-238, I-580, I-680, and I-880. These corridors carry over 20,000 trucks of all classes per day on average, performing both long-haul and short-haul truck moves.
Goods Movement Performance

Alameda County provides most of the critical goods movement infrastructure (including the Port of Oakland, the Oakland International Airport, and various rail and highway infrastructure) that the rest of the region relies on to bring goods to and from international and domestic markets. Performance of this network is essential to keep goods moving and support the economy. Performance trends include the goods movement sector continuing to recover from the great recession with increasing container volumes at the Port of Oakland, increased air freight at the Oakland International Airport, and job growth in the goods movement industry.

The Port of Oakland is busier than ever.

The Port of Oakland completed a full recovery from the recession in 2017 and has continued to grow, moving 2.5 million containers in 2018. Through the first six months of 2019, year-to-year volume is up another four percent.

Changing trade balance.

Historically, the Port had been the only western port that exports more goods than it imports; that dynamic changed for the first time in more than a decade in 2018, although imports and exports remain fairly balanced.

Goods movement is a major force in Alameda County’s economy.

Roughly one in three jobs in Alameda County is goods movement dependent. Goods movement–dependent industries are those for which moving goods to markets is a critical aspect of their business operations. There are many jobs in the transportation, warehousing, and logistics industries that do not require advanced education, supporting job diversity in the county. Growth in the goods movement industry can support more local jobs.

30 percent of jobs in Alameda County are goods movement dependent.
Transportation System Challenges and Opportunities

**CHALLENGES**

Congestion, reliability, and safety issues on shared-use interregional highway and rail corridors with limited ability to expand highway facilities. Moving people and goods safely and efficiently is critical for our local economy and communities. Both highway and railroad corridors provide for shared use between passengers and goods movement and suffer from increasing congestion.

**Increasing demand on a finite rail network.** California freight rail volumes are projected to more than double by 2040. Demand for both passenger and freight rail is increasing on a network with limited capacity.

**Pressure on local truck routes from changing land use development patterns,** growing modal conflicts, and increased presence of trucks in neighborhoods and commercial areas due to growing use of e-commerce. A substantial amount of goods movement occurs on local streets and roads throughout Alameda County.

**Air quality and health impacts.** Emissions from goods movement can create significant health risks, and exposure to noise and light can adversely affect the health and well-being of residents. Safe, secure, and community-supportive goods movement projects and programs are essential to the well-being of our local communities.

**OPPORTUNITIES**

**Rail investment.** This is critical to supporting growth at the Port of Oakland and creating a world-class logistics hub. Promoting intermodal transloading in Oakland shifts truck traffic to rail and creates local jobs.

**Port development.** Development of new logistics facilities at the Port of Oakland results in increased local jobs and lower truck demand on highways.

**Smart deliveries and operations.** Alameda County has an opportunity to support maximum use of Intelligent Transportation Systems (ITS), connected vehicles, and other technology solutions to more efficiently use existing roadway capacity.

**Interconnected and multimodal.** Preserving and strengthening an integrated and connected, multimodal goods movement system that is coordinated with passenger transportation systems and local land use decisions will further support freight mobility and access.

**Supporting technology development and emissions reduction.** This includes advancing an emissions reduction program to improve air quality and reduce health impacts and developing or supporting pilot technology demonstrations.
Alameda County Active Transportation: for All Ages and Abilities

The number of people biking and walking in the United States continues to grow as communities realize the benefits these activities have for public health and quality of life. Cities and counties across the Bay Area continue to invest in bicycle and pedestrian infrastructure, which continues to improve safety and comfort.

Alameda County is home to an extensive major trails and greenways network, which includes the Bay Trail, East Bay Greenway, Ohlone Greenway and the Iron Horse Trail. In addition, several other trails are under development throughout the County.

COUNTRYWIDE ACTIVE TRANSPORTATION PLAN
The first Alameda Countywide Active Transportation Plan (CATP) combines updates of the Countywide Bicycle Plan and Countywide Pedestrian Plan. The CATP serves two purposes: 1) At the countywide level, the CATP includes analysis of low stress bike networks, identifies a countywide high injury pedestrian and bicycle network, evaluates major barriers to the bicycle and pedestrian network, and establishes a framework for prioritizing projects of countywide significance to inform decision-making around active transportation funding at Alameda CTC. 2) At the local level, the CATP provides resources to member agencies to help advance projects that provide complete, safe, and connected networks for biking and walking, including better connections to the regional transit network.

SAFE ROUTES TO SCHOOLS
Infrastructure is only one aspect of providing a safe, comfortable transportation system. The Alameda County Safe Routes to Schools Program (SR2S) promotes and teaches safe walking and biking (as well as carpooling and transit use) as a viable way for students and families to travel to and from school. Over 200 public elementary, middle, and high schools in Alameda County are currently enrolled in the SR2S program.
Countywide High-Injury Network

The High-injury Network (HIN) identifies the least-safe streets in Alameda County, based on severity and frequency of collisions*. As is common in many locations nationwide, collisions are concentrated on just a few high-risk streets, primarily surface highways and major arterials. Addressing unsafe conditions on those streets can significantly reduce collisions systemwide.

**KEY FINDINGS**

- Men are involved in 75 percent of bicycle collisions.
- Injury collisions are more than twice as likely to occur in disadvantaged communities.
- 1 in 5 pedestrian and 1 in 7 bike collisions are either a felony or misdemeanor hit and run.
- Older pedestrians (65+) are most at risk.
- Surface highways and major arterials make up less than 15 percent of road miles, but almost 80 percent of the bike and pedestrian HINs.

**HIGH-INJURY NETWORK**

65% of pedestrians and 59% of bike collisions occur on just 4% of roads.
A safe experience while walking and biking is integral to improving quality of life across the County. Yet, collisions remain high for bicyclists and pedestrians, who are the most vulnerable users on roads. One of Alameda CTC’s goals is to provide a safe, comfortable, and interconnected multimodal network throughout the county to better support all users.

Bikes and pedestrians are involved in...

10 percent of total crashes, but 45 percent of fatal and severe crashes

Bike collisions remained flat. While bicyclist safety remains a concern, total collisions in Alameda County have remained flat over the last decade, even as the population has grown. Per capita collisions fell almost 20 percent, yet more than 50 cyclists are killed or injured each year.

Pedestrians are the most vulnerable. The numbers of pedestrians, killed or seriously injured in collisions has continued to rise over the last five years. Further, collisions with pedestrians are the most severe. While pedestrians are involved in just five percent of collisions, they are involved in more than 30 percent of fatal and severe collisions. Seniors are the most at risk; the California Office of Traffic and Safety ranks Alameda County as the least safe county for pedestrians over the age of 65.
Active Transportation Challenges and Opportunities

Alameda County’s temperate weather provides a highly supportive environment for outdoor active transportation. Biking and walking are quick and efficient ways to travel short distances, affordable, pollution- and emission-free, and positive for public health.

**CHALLENGES**

**Curb management becoming complex.** Transportation Network Companies (like Uber and Lyft) and micromobility providers have increased the demand for curb space which impacts some bicycle facilities and pedestrian crossings.

**Commutes are the longest trip we make.** The average Bay Area commute more than 13 miles — not always conducive to daily biking and walking.

**Partnerships are essential for regional trails.** Developing, building and maintaining trails and greenways requires extensive partnerships with cities, counties, park districts, Caltrans, transportation agencies, community members, regulatory agencies, funding partners and in some cases, non-profits.

**Benefits should be shared equitably.** Active modes have the potential to reduce the share of household income spent on transportation, but only if disadvantaged communities share access to new facilities.

**OPPORTUNITIES**

**Emergence of new technologies.** New markets for scooters, dockless bikes, and e-bikes, all of which are in Alameda County, represent both a challenge and opportunity for public agencies to manage. The proliferation of new technology poses risks for safety as well — 21 percent of pedestrians in California reported they had been hit, or nearly hit, by a driver distracted by a cell phone.

**Alameda County has the second most multimodal commutes of all Bay Area counties.** 16 percent of residents use transit, 6 percent bike or walk to work. Only San Francisco County has a lower automobile mode share.

**Every trip begins and ends with a walk.** As a commute mode, walking has held steady—used by between 3 and 4 percent of Alameda County workers, by every trip begins with a walk, so a safe pedestrian environment is important for all.