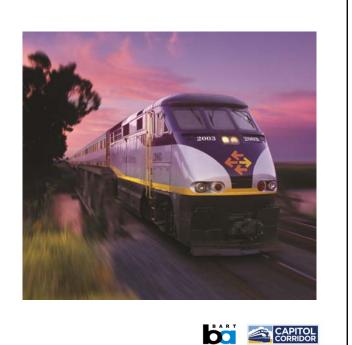


Program Overview

Alameda CTC Multi-Modal Committee October 12, 2020

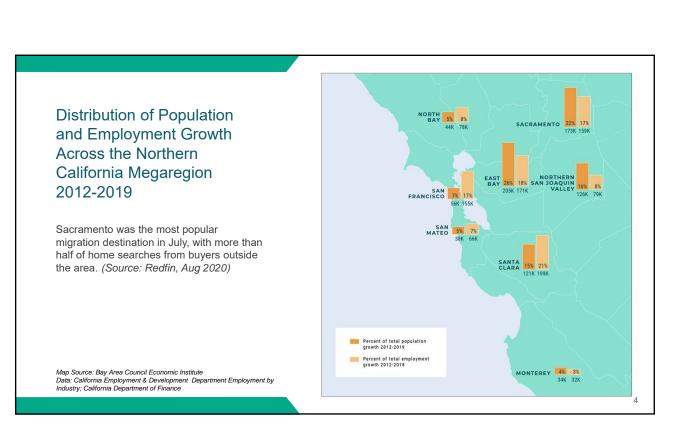




The Need for Link21

Continued growth and prosperity in the Northern California Megaregion is challenged by a transportation system and transbay corridor unable to meet the needs of the 21county area.

- High GHG emissions and air pollution
- Increasing congestion
- Unreliable travel times
- Overcrowded trains
- · Lack of transbay redundancy



21 COUNTIES 4 Regions

Sacramento Area San Francisco Ilay Area Northern San Joaquin Valle Monterey Bay Area

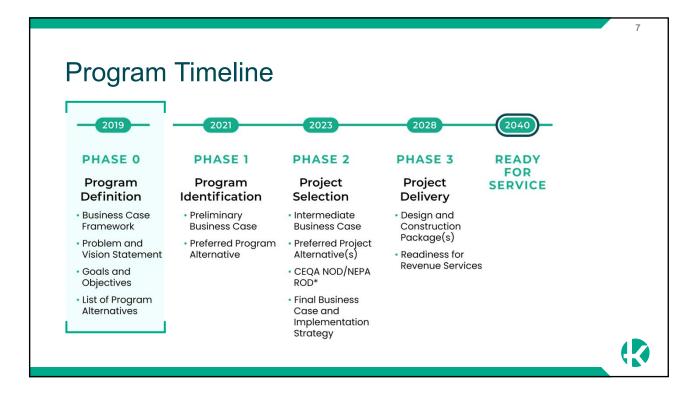
Link21 Program Vision

The Link21 Program will transform the passenger rail network in the Northern California Megaregion into a faster, more integrated system that provides a safe, efficient, equitable, and affordable means of travel for all types of trips.

This Program, including a new BART and/or regional rail (including commuter, intercity, and high-speed rail) connection between the East Bay and San Francisco, will make rail transit the **mode of choice** for trips throughout the megaregion.









9 Advancing with a Four-part Business Case STRATEGIC CASE **ECONOMIC CASE FINANCIAL CASE** DELIVERABILITY **& OPERATIONS CASE** What are the What are the What is the financial What is required to deliver and operate the Megaregion benefits? economic costs viability? and benefits? project? Passenger Revenue Benefit/Cost Generation Governance Experience Analysis · Community, Livability Cost Effectiveness Project Risks Business and and Equity Funding Construction and Employment Economic Growth Opportunities Operations Jobs and and Competitiveness • Financing Options Network Functionality Housing Environmental Stewardship \mathbf{K}

Equity Vision Statement

The Link21 Program commits to:

- Develop and implement a process that advances equity through all aspects of the Program
- Build respectful and interactive community partnerships through accessible community engagement
- Value the experience and input of individuals from priority populations
- Ensure that disadvantaged and small businesses are integrated throughout the Program's lifecycle



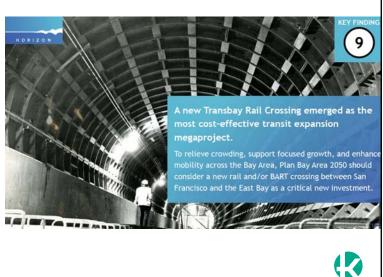
10

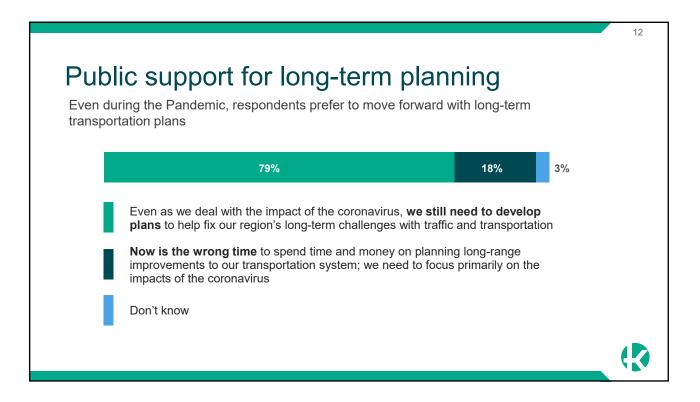
K

Link21 is Essential to Meet Megaregional Goals

Link21 (as NTRC) is the top ranked transit project in PBA2050 for regional GHG reduction/climate goals

- Potential to reduce VMT by 1.2 – 4.8 million/day in 2050
- Link21 is currently in the 2nd phase (2035+) of PBA 2050
- Look to be included in next iteration of other RTPs

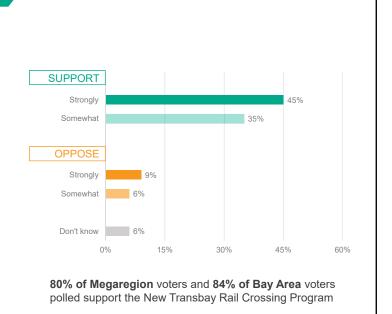




14

The Public Sees Integrated Rail as the Solution

This project will develop an integrated rail system that will make many direct trips throughout northern California possible by rail (including the greater Bay Area, the Monterey Bay area, the Sacramento area, and parts of the Central Valley), in part by providing another transbay rail crossing in order to increase rail service.



Upcoming Milestones

- Release of Bay Area Council Economic Institute's *The Megaregional Case for a New Transbay Rail Crossing* report
- · Launch of Link21 website and associated outreach
- Award of new Program Identification and Project Selection support contract

Program Identification and Project Selection Procurement

- RFP released
- One RFP with four service categories and two phases
- More than 300 firms have expressed interest
- Authorization of contracts
 expected in early 2021

Service Category	Program Identification/ Phase 1	Project Selection/ Phase 2	Total
Engagement/Outreach	\$30M	\$105M	\$135M
Travel Demand/Land Use	\$10M	\$20M	\$30M
Planning/Engineering	\$55M	\$210M	\$265M
Environmental	\$30M	\$140M	\$170M
TOTAL	\$125M	\$475M	\$600M
SCHEDULE	≤ 6yrs	≤ 10yrs	≤ 16yrs

