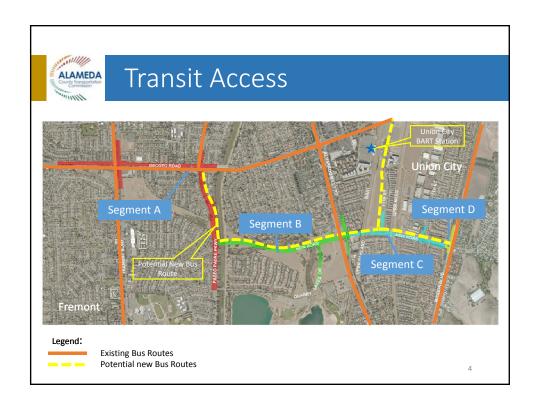


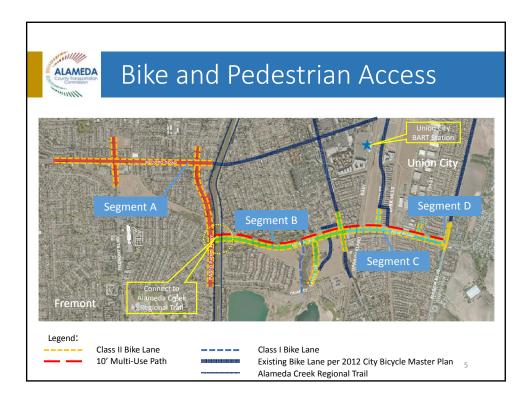


Agenda

- ➤ Project Overview
 - Purpose, Needs, Benefits
 - History
 - Memorandum of Understanding
- ➤ Project Status (Scope, Cost, & Schedule)
- ➤ Complexities and Outstanding Risks
- ➤ Project Delivery Options









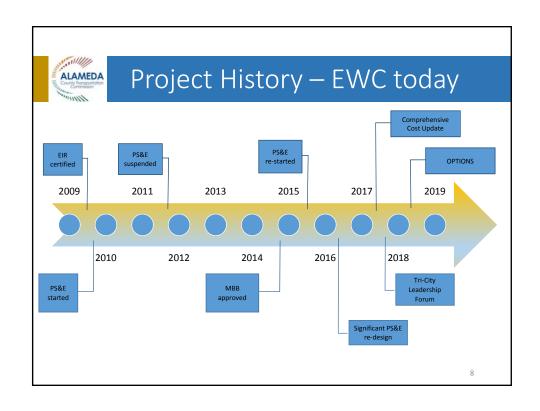
Purpose, Need & Benefits

- Reduce local traffic congestion and driving time.
- Provide critical intersection improvements.
- Provide an important east-west link in the transportation network in Fremont and Union City.
- Accommodate recent and future growth in the area.
- Provide opportunity for economic revitalization.



Project History

- 1958 CTC adopted New Route 84
- 1970s, 1980s, Corridor Right-of-Way Being Reserved
- 1980 CTC rescinded the Route Adoption of Route 84
 - 1986 Measure B/1986 Transportation Expenditure Plan (TEP) passes
 - 1989 Environmental Phase Initiated (Project Approval and Environmental Document - PA/ED)
- 1991 Litigation filed against Project by Citizens for Responsible Neighborhoods
 - 1994 Litigation Settled, but Continuing Lack of Consensus Increased Cost
- 2002 Completed Draft Environmental Phase (Final PA/ED EIR/EIS)
 - 2003 ACTA took over as lead implementation agency
 - 2004 ACTA developed "Option 2" (Current Project) and received both Cities concurrence
- 2006 ACTA approved Amend No. 2, inclusion into the 1986 Measure B TEP for the EWC project
 - 2007 ACTA executed MOU with Union City, Fremont & Caltrans
 - 2008 SB 791 was signed into law creating a separate LATIP for SR 84
- 2009 CEQA (State) Final EIR Approved



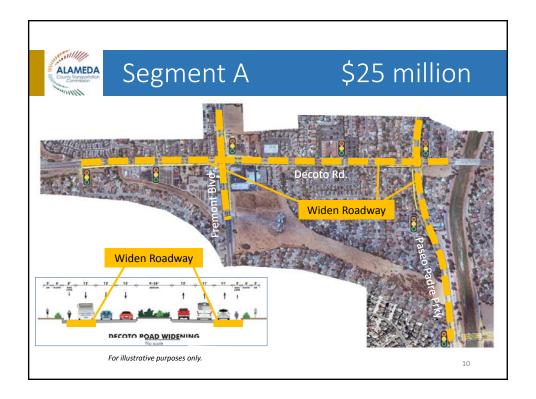


Memorandum of Understanding

Roles & Responsibilities for Project Delivery

- Sponsor: Alameda CTC, Union City, Fremont
- Implementing Agency: Alameda CTC
- **♦ Caltrans:** LATIP

ALL: Work cooperatively to fund and deliver option 2, EWC

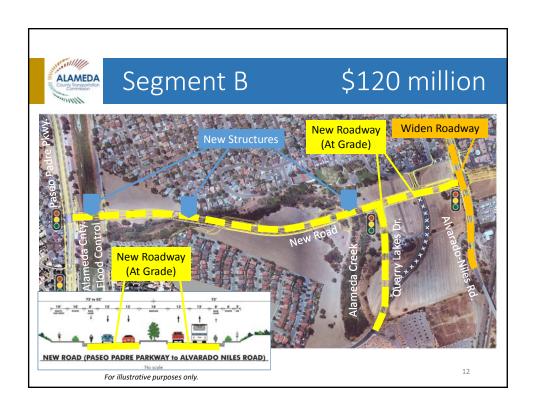




Segment A - Status

- Design plans 95% complete, unchecked
- Right of Way Engineering 65% complete
 - Right of Way Appraisal & Acquisition not started
 - Possible Right of Way Condemnation process
- Environmental permitting to be handled as corridor still needs to be negotiated and finalized



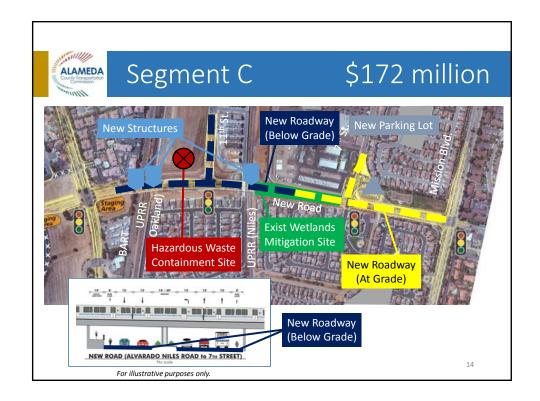




Segment B - Status

- Design Plans 65 % complete
 - ACFCD Channel Flow Work with Corp Engineer needs to be finalized
 - Two new ACWD Creek Bridges Design needs to be completed
 - ACWD Line M Diversion Flow Volumes with RWQWB Impacts needs to be finalized
- Right of Way Engineering 50% complete
 - Right of Way Appraisal & Acquisition not started
- Environmental permitting to be handled as corridor still needs to be negotiated and finalized







Segment C - Status

- Design plans 65% complete
 - Finalize BART Shoofly, Mainline Grade Separated Structure Design
 - Finalize Power, Train Control & Utility Relocation Design
 - Finalize Bus Bridge for Construction
 - Finalize BART Construction Agreement
 - Finalize UPRR Shoofly & Double Track Mainline Structure Design for Two Grade Separated Structures
 - Finalize Fiber Optic Joint Trench With 3 Companies
 - Finalize Maintenance Road for Nile Division Location
 - Finalize C&M Agreement with UPRR
 - Finalize CSMD Retaining Wall Design

10



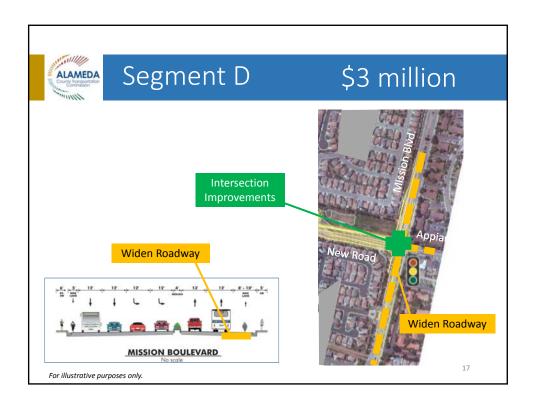
Segment C - Status

- ACWD Line M Diversion Flow Volumes with RWQWB Impacts needs to be finalized
- Right of Way Engineering 65% complete
 - Right of Way Appraisal & Acquisition not started
- Environmental permitting to be handled as corridor still needs to be negotiated and finalized





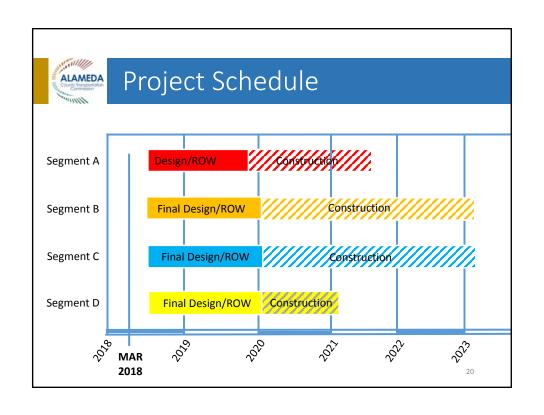




Segment D - Status

- Design plans 65% complete
- Right of Way Engineering 65% complete
 - Right of Way Appraisal & Acquisition not started
- Environmental permitting to be handled as corridor still needs to be negotiated and finalized

Project Cost Estimate					
Project Phase / Element	Segment A	Segment B	Segment C	Segment D	Total Project
Planning / Scoping & PE / Environmental Studies/Final Design	\$ 2,448,000	\$ 7,119,000	\$ 12,460,000	\$ 223,000	\$ 22,250,00
Environmental Mitigation	\$ 1,746,000	\$ 5,072,000	\$ 8,876,000	\$156,000	\$ 15,850,00
Right of Way Support	\$ 119,000	\$ 347,000	\$ 607,000	\$ 11,000	\$ 1,084,00
Right of Way Capital	\$ 1,839,000	\$ 52,460,000	\$ 23,809,000	\$ 122,000	\$ 78,230,00
Construction Support	\$ 2,463,000	\$ 6,795,000	\$ 13,213,000	\$ 1,004,000	\$ 23,475,00
Construction Capital	\$ 16,555,000	\$ 47,915,000	\$ 112,847,000	\$ 1,654,000	\$ 178,971,00
Totals	\$ 25,170,000	\$ 119,708,000	\$ 171,812,000	\$ 3,170,000	\$ 319,860,00





Project Complexities

- 1. Stakeholder Coordination (Schedule)
- 2. Environmental Permits (Schedule/Cost)
- 3. Right of Way & Utilities (Schedule/Cost)
- 4. Former Superfund Site (Cost)
- 5. UPRR/BART/ACFCD Channel (Schedule/Cost)
- 6. Concrete Deep Soil Mixing (CDSM) Wall (Cost)
- 7. Public Consensus (Scope/Cost/Schedule)

21



Key Stakeholder Coordination

- Regional Water Quality Control Board (RWQCB)
- Alameda County Flood Control District (ACFCD)
- Alameda County Water District (ACWD)
- U.S. Army Corp of Engineers (COE)
- California Department of Transportation (Caltrans)
- Fremont/Union City
- S.F. Bay Area Rapid Transit (BART)
- Union Pacific Railroad (UPRR)
- Utility Companies
- Mitigation Monitoring Committee (MMC)



Environmental Permits

• Required Permits

• USACE - 404

Wetlands

• CDF&G - 1602

Streambed Alteration

• RWQCB - 401

Water Quality

• USF & WS - Section 7

Endangered Species

• NMFS – Section 7

Endangered Species

• SHPO - Section 106

Historic Preservation

Mitigation Measures

- Offsite
- Onsite



21



Right of Way & Utilities

- Right of Way Surveying Issues with City Owned Parcels in Segment B
- Potential Right of Way Condemnation Process in Segment A
- Utility Company/Facility Relocation
 - Verizon Fiber (Oakland/BART)
 - Level 3 Fiber (Niles/BART)
 - Quest Fiber (Niles)
 - Sprint Fiber (Niles)
 - ELI/Integra Fiber (BART)
 - BART Fiber/34.5KV



Right-of-way Capital Cost

Entity	Total*
Private	\$ 8.9 M
City of Fremont	\$ 17.3 M
Union City	\$ 15.5 M
State of California	\$ 27.7 M
BART	\$ 331.0 K
ACFD	\$ 142.0 K
ACWD	\$ 8.3 M
Total	\$ 78.2 M

*Includes Fee-Take, Easements, Damages, other

21



Outstanding Risks

1. Contaminated Soil



2. Right of Way/Utilities





3. BART Shoofly









Project Cost Estimate (x\$1,000)

Project Element	2004	2008	2011	2017
Project Engineering and Support	\$ 20,840	\$ 36,620	\$ 38,540	\$ 46,809
Environmental Mitigation	\$ 0	\$ 7,010	\$ 7,910	\$ 15,850
Right of Way Capital	\$ 46,070	\$ 23,000	\$ 23,000	\$ 78,230
Construction Capital	\$ 69,480	\$ 125,410	\$ 141,460	\$ 178,971
Totals	\$ 136,390	\$ 192,040	\$ 210,910	\$ 319,860

- · Cost escalation factors.
- Unpredictability of Right of Way market.
- · Changes to environmental regulations, design parameters
- · Utilities increasing
- · Construction risks: Aquifer Right-of-Way

27



Options for Consideration

Option A: Build

Approve a full funding plan concept for the project that applies \$210 million of Measure BB funds from various discretionary funding categories included in the 2014 Transportation Expenditure Plan (2014 TEP).

Option B: No Build

Decide to not move forward with the project and reprogram the remaining 1986 Measure B funds according to the Memorandum of Understanding.

Option C: Deferred-Build

Approve the project moving forward and defer the full funding decision until the project's construction bid document is complete and meeting the requirements for advertisement, construction readiness, and the project delivery plan all as established and approved by the Commission.

Staff is not requesting any programming or allocation action at this time.



Build – Local Funding Scenario

Estimated Project cost (March 2017): \$320,000,000

Programmed Funds: 1986 Measure B \$ 88,871,000

Union City \$ 6,708,000 CMA-TIP \$ 14,300,000 \$109,879,000

SHORTFALL = \$210,121,000

29



Funding Assessment

> Federal:

- National Environmental Protection Act (NEPA).
- Obtaining clearance would likely take an additional three years or more based upon the impacts outlined in the approved EIR document.
- This delay would increase the project cost and there is no assurance that the project would compete well for federal funding.

> State funds:

- The project can qualify for state funds from some of the funding programs under SB1.
- Many state funding programs are leveraged with federal dollars.
- Regional funds: No funding has been identified that could be pursued for the project.
- > Local funds: The project is eligible to receive sales tax funding subject to the eligible uses and approval of the Alameda CTC.



"Build" – Analysis

Cond	ceptual Transportation Expenditure Plan Funding	Proposal
	Dumbarton Corridor Area Transportation	
TEP 21	Improvements	\$40,000,000
TEP 22*	Union City Intermodal	\$75,000,000
TED 22	Railroad Corridor Right-of-Way Preservation and	¢22,000,000
TEP 23	Track Improvements	\$32,000,000
TEP 26	Congestion Relief, Local Bridge Seismic Safety	\$25,000,000
TEP 44	Bicycle and Pedestrian Grant Program	\$10,000,000
TEP 45	Community Development Investments Program	\$9,500,000
	Additional Union City Local Match	\$19,400,000
	POTENTIAL FUNDS:	\$210,900,000

* Named Capital – Requires Plan Amendment

21



"Build" — Analysis

CONCEPTUAL Transportation Expenditure Pl	an Funding	g Proposal	
MBB Funding Category	EWC Amount (X\$1,000)	Total TEP (X\$1,000)	%
TEP 21 -Dumbarton Corridor Area Transportation			
Improvements	\$40.0	\$120.0	33.3
TEP 23 -Railroad Corridor Right-of-Way Preservation and			
Track Improvements	\$32.0	\$110.0	29.0
TEP 26 -Congestion Relief, Local Bridge Seismic Safety	\$25.0	\$639.0	3.9
TEP 44 -Bicycle and Pedestrian Grant Program	\$10.0	\$154.8	6.4
TEP 45 -Community Development Investments Program	\$9.5	\$300.0	3.2
Total Discretionary Measure BB:	\$116.5		
*TEP 22 -Union City Intermodal	\$75.0		
Total Measure BB:	\$191.5		
Additional Union City Local Match	\$19.4		
POTENTIAL FUNDS:	\$210.9		
* * * * * * * * * * * * * * * * * * * *			

* Named Capital – Requires Plan Amendment



"Build" - Conditions

- City of Union City will <u>sponsor and implement the project</u> as contained within the approved environmental document.
- City of Union City will be responsible for all cost overruns.
- City of Union City will <u>not be eligible to receive any future discretionary funding from Measure BB.</u>
- All provisions of Alameda CTC's Project Funding Agreement apply.
- The project will comply with the timely use of funds requirement which will require that the City of Union City deliver the project in accordance with an approved project delivery plan. The delivery plan will ensure that all project segments will begin construction by January 2021, assuming that all additional funds are available for allocation and encumbrance. No construction funding will be authorized until the delivery plan is approved by Alameda CTC. In the event the City cannot meet this requirement, the project will be deemed infeasible, and the provisions of the "No Build" option will apply.
- In the event of project savings or additional funding is secured from regional, state, or federal sources for the project, the order of reduction will be as follow: TEP 21, then TEP 22, then TEP 23.
- If the approved delivery plan results in the need to bond, the City of Union City will bear the cost of bonding and/or other advancement of funds.
- <u>Accept the assignment of all contracts and agreements</u> associated with the development of the project (BART, UPRR, TYLIN, permits, etc.)

2:



"No-Build"

1986 Measure B Allocated Funds: \$88,871,000 Estimated Sunk Costs: \$19,871,000 Estimated Remaining Funds: \$69,000,000

Fremont	\$ 9,338,000	Transportation projects in Fremont
Newark	\$ 1,960,000	Transportation projects in Newark
	\$46,000,000 \$ 9,000,000 \$ 2,702,000	Construct Historic Parkway in Union City Historic Parkway Environmental mitigation costs Transportation projects in Union City
Union City	\$57,702,000	



"Deferred-Build"

\$ 88,871,000
\$ 19,871,000
\$ 2,379,000
\$ 18,471,000
\$ 15,850,000
\$ 56,571,000

35



"Deferred-Build" - Conditions

- City of Union City will <u>sponsor and implement</u> the project as contained within the approved environmental document.
- All provisions of Alameda CTC's Project Funding Agreement apply.
- City of Union City will <u>accept the assignment of all contracts and agreements</u> associated with the development of the project.
- The City of Union City must ensure the project's construction bid document is complete and ready for advertisement and meeting the requirements for construction readiness and the project delivery plan as established and approved by the Commission.
- The project will comply with the timely use of funds requirement which will require that the City of Union City deliver the project in accordance with an approved project delivery plan. The delivery plan will ensure that all project segments will be in a position to advertise by June 2020.

