

### **Presentation Overview**

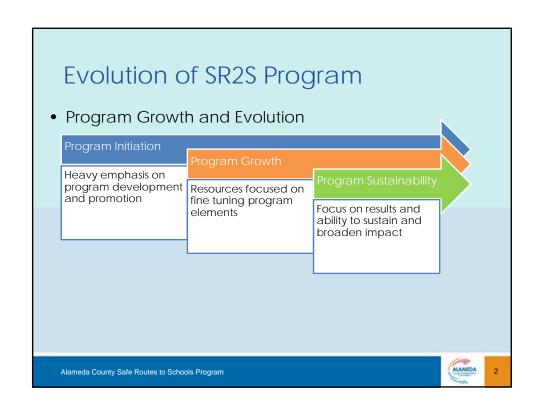
- Safe Routes to Schools Program Overview
- Program Goals and Principles
- Program Framework

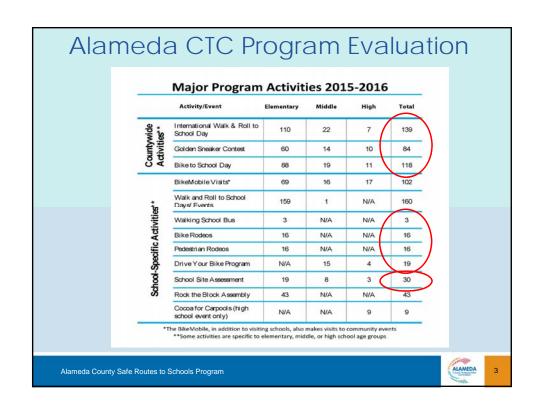


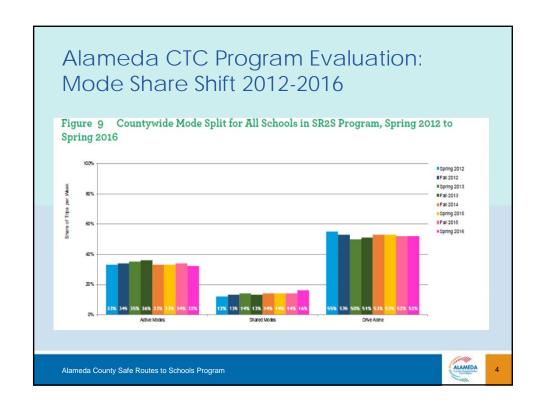


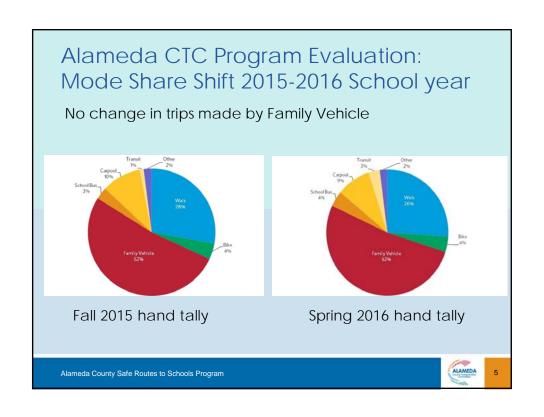
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### Research and Outreach

- MTC Bay Area SR2S Program Evaluation
- CMA meeting
- Marin County SR2S Program Evaluation
- ACTAC survey
- School District survey
- School champion survey



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# Bay Area SR2S Programs

- Most have leveraged additional funds beyond federal funds from MTC
- There are a variety of administering agencies

| County  | Administering Agency  |
|---|---|
| ,   | 3 3 3   |
| Alameda   | Alameda CTC   |
| Contra Costa (3 programs)                           | 511 Contra Costa, Contra Costa Health Services, Street Smarts<br>San Ramon Valley                             |
| Marin   | Transportation Authority Marin  |
| Napa  | Napa County Office of Education   |
| San Francisco                                       | San Francisco Department of Health  |
| San Mateo   | San Mateo County Office of Education  |
| Santa Clara (distributed through competitive grant) | Santa Clara County Public Health Department, Cities of Mountain<br>View, Palo Alto, San Jose, and Santa Clara |
| Solano  | Solano Transportation Authority   |
| Sonoma  | Sonoma County Department of Health, City of Petaluma, and<br>Town of Windsor                                  |

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### MTC Bay Area SR2S Program Evaluation-Lessons Learned

- Most effective activities at increasing mode shift:
  - Walking school bus and bike train programs
  - Frequent walk and roll days
  - On-going activities, rather than one-time events
  - Mode-specific events lead to a higher shift to those specific modes
- Parents' positive perceptions of walking and biking correlated with a higher mode shift.
- Higher rates of crashes near the school deter families from walking and biking

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### Additional Lessons Learned

- Task forces, when they include the right partners, can be powerful in building support
- School staff turnover is a universal challenge to SR2S program implementation
- Micro-grants for smaller and easy-to-implement infrastructure improvements are helpful
- Establishing partnerships with organizations with similar goals (i.e. bike coalitions, public health) are important to leverage resources



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9

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# Survey Results

- ACTAC
  - Received 15 responses (100% response rate)
  - High interaction with site assessments
  - Site assessments are working well
  - Support increased funding for capital improvements
- School Champion (parents, teachers, volunteers)
  - Received 70 responses (44% response rate)
  - Support expressed for site coordinator staff
  - Biggest obstacles: lack of parent support and time
  - Reasons for not walking/biking to school: convenience, poor driving behavior near schools, safety concerns
  - Suggested program improvements: infrastructure improvements, better parent communication/training, and more volunteer support

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10

# Survey Results - continued

- School District
  - 5 responses (38% response rate)
  - 4 out of 5 had SR2S supportive policies
  - Safety education and BikeMobile visits considered the best at improving safety
  - On-going walk and roll days and countywide events were the best at getting students to take other modes to school.



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# SR2S Program Future

- New Program Principles
- New Program Goals
- New Program Framework



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12

## **SR2S Program Principles**

- Every student in Alameda County shall have access to SR2S activities
- SR2S program liaisons are integral
- Safe Infrastructure is critical (i.e. bike lanes, crosswalks)



- Performance measures will feed into a process of continuous improvement.
- Expansion and sustainability of SR2S program requires establishing effective partnerships
- Parent engagement is key to the success in shifting to "green" transportation modes.

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## **SR2S Program Goals**

- 1. Provide **comprehensive**, equitable program in fiscally responsible manner
- 2. Develop core program where **every student** has access to age-appropriate bike/ped safety training
- 3. Establish and maintain strong, effective partnerships
- 4. Support **improvements to built environment** near schools to improve access and increase safety
- 5. Encourage adoption of Safe Routes to Schools **policies and curriculum** within schools
- **6. Evaluate** SR2S program at school level so that it is context sensitive and will allow program to adjust
- Engage parents as transportation mode "decision maker"

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### Framework Options

- In-house
  - SR2S staffing would be done by Alameda CTC staff
  - Still includes procurement for two contracts (on-call services and site assessments)
- · Pass-through
  - SR2S federal funding passed through to local jurisdictions
- Program Management
  - Increased oversight and strategic direction by Alameda CTC
  - 2 contracts and 1 "on-call services" contract
    - Contract 1: Site Assessments, Data collection, and Evaluation
    - Contract 2: SR2S School Outreach and Education
    - On-call Services: Direct safety training activities

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# In-house Option

- Alameda CTC Staff role: Provides all SR2S education/ outreach staffing
  - Would require 8-10 new Alameda CTC staff members
  - Direct safety training and site assessments would continue to be administered through separate contracts

#### Benefits

 Would allow Alameda CTC to directly influence program implementation

#### Challenges

- Would not allow staffing resources to flex to meet varying demands of the program (i.e. some parts of the year are busier than others)
- Utilizes an very high level of agency resources for single program
- More costly than if contracted out

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16

### Pass-through Option

- Alameda CTC staff role: Programming staff pass on federal SR2S funds to local jurisdictions
- Benefits
  - Minimal on-going Alameda CTC staffing resources
  - Allows local jurisdictions to control program priorities

#### Challenges

- MTC SR2S evaluation report recommends against this due to increased administration costs
- Loss of economies of scale, making it difficult for jurisdictions to be able to fund similar scale of activities
- City boundaries do not always align with school districts
- Could lead to vast disparities in SR2S programming within Alameda County

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## **Program Management Option**

#### \*Recommended\*

- Alameda CTC staff role: Program Manager provides strategic direction and takes active role in high-level SR2S implementation activities
  - Would require 1 2 new Alameda CTC staff members
  - Manages 2 contracts and 1 "on-call services" contract

#### Benefits

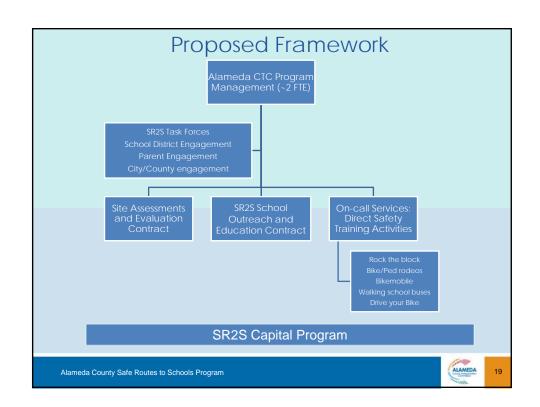
- Allows Alameda CTC to provide oversight, strategic direction, and resource distribution for countywide program
- Multiple contracts allow for effective evaluation and increased direct communication with consultant team members

#### Challenges

Multiple contracts increase staff time somewhat

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### Recommendation

- Approve Program Principles
- Approve Program Goals
- Approve recommended Program Management Option for SR2S Framework

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20

# **Next Steps**

- February 2017
  - Commission approval to release the RFP(s)
- March 2017
  - RFP (s) released
- 2<sup>nd</sup> Quarter 2017
  - Commission approval of 2018 CIP
- July 1, 2017
  - New SR2S contract(s) will begin



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22

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