

# Key Issues for Strategic Plan

- What are the key decisions that impact the system?
- Key issues:
  - System vision/goals
  - Organizational structure regional versus local decisions / responsibilities
  - Expansion Plan/Suitability
  - Equity Strategy
  - System Funding/Revenue and Cost Sharing
  - Criteria for Entry/Expansion
  - Future

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BAY AREA BIKE SHARE STRATEGIC PLAN

# System Goals & Organizational Structure

- Bay Area Bike Share most complex system in US
- · Currently include five cities; will bring on three more
- Must develop mission statement, goals, objectives and strategies
- Assign responsibilities to each jurisdiction
- Create MOU outlining expectations

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#### Suitability Analysis and Expansion Plan

- Identify the areas most suitable for expansion of the system ("demand-based" considerations)
- Make high-level decisions about the boundaries for expansion
- Future refinements will need to consider:
  - Local input
  - Equity and other considerations
  - Stakeholder interest
  - On-the-ground verification of key attractions / destinations

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## MTC Suitability Analysis

- Four rounds
- Ten variables:
  - Residential density
  - Population density
  - Employment density
  - Land use diversity
  - Intersection density (urban design)
  - Transit: bus stops, rail stations, ferry terminals
  - Bike facilities
  - Regional bike facilities

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## **Expansion Plan**

- Apart from demand, what other considerations should go into system expansion?
- What are the best opportunities for expansion?
  - San Francisco expansion of existing program to where?
  - South Bay/Peninsula build critical mass? connections to destinations/campuses?
  - East Bay introduction to Oakland and Berkeley connected or separate? Density versus coverage?
  - What to do in lower density areas?
  - Equity Program?

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## **Equity Analysis / Recommendations**

- Existing barriers:
  - Location of stations and bicycle infrastructure
  - Cost barrier to entry
  - System access and verification (via credit card)
- Possible Strategies:
  - Targeted marketing and outreach
    - Require staff and budget for targeted marketing
    - Identify appropriate champions and partners
    - Outreach toolkit / best-practices

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#### **Equity Analysis / Recommendations**

- Possible Strategies:
  - Increase access to the system
    - Require expansion to include stations in equity communities
    - Set percentage or number of stations in these areas
    - Ensure contiguous system
  - Reduce barriers to entry
    - Consider alternative pricing structures (other than annual membership)
    - Discounted memberships (currently proposing \$10 membership)
    - Ensure accounts can be set up without a credit card
    - Partner with organizations to get people access to credit (e.g., Bank on SF)

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# **System Funding**

- Currently, system is funded with CMAQ, TFCA funds for both hardware and operations
- Moving forward, CMAQ, ATP funds are not eligible for operations
- Must use user fee revenues, sponsorship/advertising and local funds for operations

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## **Sponsorship Parameters**

- Sponsorship is needed for long-term operations
- What levels of sponsorship should be considered?
  - Title
  - Presenting
  - Station / individual
  - Advertising
- What assets should remain part of the brand of the system?
- What assets should be made available for sponsorship?
- How is revenue shared?
- Should individual cities be able to offer advertising for additional revenue?
- Who is responsible for attracting / contracting sponsors or advertisers?

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## Criteria for Expansion

- Intent: put in place a set of criteria to prioritize funding towards logical system expansion
- What criteria should be used for a community to become eligible to use public funds to expand or enter the system?
  - Demand?
  - Equity?
  - Local Funding for Ops?
- Can a community accelerate their implementation?
- Can a community "buy-in" to the system?

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#### **Request for Proposals**

- Currently developing RFP for system hardware and operations
- Strategic Plan elements will feed into RFP
- Working on technical aspects of SOW, system performance measures
- Hope to release in early-mid 2015

9/22/2014

TUCSON PUBLIC BICYCLE SHARE FEASIBILITY STUDY & IMPLEMENTATION PLAN



